# WESTERN ENERGY SERVICES CORP. (THE "CORPORATION") CODE OF BUSINESS CONDUCT AND ETHICS

#### **Purpose**

- 1. The purpose of the Code of Business Conduct and Ethics (the "Code") for the Corporation is to provide written conduct guidelines designed to promote integrity and deter wrongdoing, protect the Corporation's business and reputation, protect the Corporation from financial loss and legal liability, and address:
  - (a) compliance with applicable laws, regulations, stock exchange requirements and governance requirements adopted by the Corporation in all jurisdictions where the Corporation carries on business;
  - (b) conflicts of interest including transactions and agreements in which directors or executive officers have a material interest;
  - (c) protection and proper use of corporate assets and opportunities;
  - (d) confidentiality of corporate information;
  - (e) fair dealing with securityholders, customers, suppliers, competitors and employees;and
  - (f) reporting of illegal and unethical behaviour.

#### Scope

- 2. The Code applies to all directors, executive officers, management, employees and consultants (collectively "**Applicable Persons**") of the Corporation and each individual is responsible to ensure his or her conduct is consistent with the letter and the spirit of this Code.
- 3. The Code, in providing guidance for acceptable behaviour, does not replace existing policies of the Corporation and does not describe every specific act that is considered unacceptable.

# Compliance

- 4. All Applicable Persons of the Corporation are required, in the discharge of their duties and while on or using the property of the Corporation, to comply with all laws, regulations, policies of applicable exchanges and governance policies adopted by the Corporation which are applicable to the Corporation and the individual in each of the jurisdictions where the Corporation carries on business and where the individual is carrying out duties on behalf of the Corporation.
- 5. Applicable Persons shall comply with all of the Corporation's policies, including, the Corporation's Insider Trading Policy with respect to buying or selling shares of the Corporation.

# **Director and Officer Conflicts of Interest**

6. Each Applicable Person who has a material interest of any kind in any existing or proposed transaction or agreement with the Corporation is required to abide by the disclosure

requirements set out in section 120 of the *Business Corporations Act* (Alberta) (the "**ABCA**") including by taking the following steps:

- (a) disclosing the nature and extent of his or her interest to the board of directors of the Corporation (the "Board") at the meeting at which a proposed contract or transaction in which the director or officer has an interest is first considered or at the first meeting after the director or officer becomes interested;
- (b) upon the request of the Board once advised of the conflict, excusing him or herself from all Board or committee deliberations in respect of the existing or proposed transaction or agreement;
- (c) abstaining from voting in respect of the existing or proposed transaction or agreement in which the director or officer has a material interest; and
- (d) abiding by all of the requirements set out in section 120 of the ABCA.

# **Management and Employee Conflicts of Interest**

- 7. Applicable Persons are not permitted to take steps contrary to the best interests of the Corporation and should avoid situations that compromise or appear to compromise their ability to act in the Corporation's best interests, including:
  - (a) using the Corporation's property for his or her own material benefit;
  - (b) influencing the Corporation's employees, contractors, consultants, customers or advisors for his or her personal gain;
  - recommending decisions for the Corporation that materially benefit the Applicable Person, his or her family members, friends, or other business interests;
  - (d) personally acting on business opportunities presented to the Corporation;
  - (e) owning more than a 5% interest in any entity that sells supplies, furnishes services or otherwise engages in business with the Corporation without first advising the Chair of the Corporate Governance and Compensation Committee and obtaining the approval of the Corporate Governance and Compensation Committee;
  - (f) owning more than a 5% interest in any entity that is a competitor of the Corporation without first advising the Chair of the Corporate Governance and Compensation Committee and obtaining the approval of the Corporate Governance and Compensation Committee; and
  - (g) serving on the Board of an entity that is a competitor of the Corporation without first advising the Chair of the Corporate Governance and Compensation Committee and obtaining the approval of the Corporate Governance and Compensation Committee.
- 8. Prior to acknowledging compliance with the Code, and at any time when a conflict arises, Applicable Persons are required to report in writing their existing or potential conflicts of interest to the Chair of the Corporate Governance and Compensation Committee.

#### Nepotism

9. The Corporation permits the engagement of services of an Applicable Person's spouse, parents, children and other family members provided such employment is in the best interests of the Corporation. Hiring decisions are made strictly on the basis of individual qualifications and family members shall not report to each other, except as expressly recommended by the Corporate Governance and Compensation Committee and approved by the Board.

### **Full Time and Attention**

- 10. During business hours, Applicable Persons of the Corporation (other than non-management directors) are required to devote their full time and attention to the Corporation and no outside activities, business or secondary employment is permitted with the following exceptions:
  - (a) the President and Chief Executive Officer ("CEO"), Chief Financial Officer and other vice-presidents of the Corporation may sit on the board of directors of other companies with the written approval of the Chairman of the Corporate Governance and Compensation Committee; and
  - (b) other Applicable Persons (not referred to above in this section 10) may sit on other board of directors of other companies, or do other outside activities, with the approval of the CEO, so long as such approvals are communicated in writing to the Chairman of the Corporate Governance and Compensation Committee.

# **Proprietary Information**

11. Information stored, processed and used by the Corporation, including but not limited to, information regarding the Corporation's customers, suppliers, business contracts, employees and technical operations, is proprietary, must be kept confidential and may not be released or used for personal gain.

#### Accounting and Financial Reporting

12. Applicable Persons must comply with the Corporation's accounting, reporting and internal control procedures and are forbidden to forge, falsify or leave out information which may mislead auditors or other internal or external reviewers of the Corporation's documents, financial or otherwise.

# **Expense Reports**

13. Applicable Persons must submit accurate expense reports in respect of items and activities that are purchased for the Corporation's business.

### **Electronic Communications**

14. The Corporation's electronic communications (including email and voicemail) are for use in pursuit of the Corporation's business and while limited use for personal purposes is permitted, such use is not private or confidential and the contents of such information may be accessed by the Corporation and others without the prior consent of the individuals who have used the electronic communications

- 15. The Corporation's electronic communications may not be used:
  - (a) for sending communications that mask the sender's identity;
  - (b) with another individual's password to access technological resources;
  - (c) for searching, generating, sending or saving offensive or illegal material; or
  - (d) for copying, distributing or installing copyrighted material.

# **Document Retention**

- 16. Applicable Persons are required to inform themselves and comply with the Corporation's document retention requirements in compliance with applicable law.
- 17. If litigation or an investigation involving the Corporation is pending, Applicable Persons are prohibited from modifying or destroying relevant documents or records, including personal files and electronic records, and doing so may result in prosecution.

#### Health, Safety and the Environment

- 18. Each Applicable Person is responsible for complying with the laws of all relevant jurisdictions, working safely, ensuring a safe workplace and complying with all of the Corporation's health, safety and environment rules and protocols at all times.
- 19. The following behaviours, while at the Corporation's premises or worksites, are unacceptable:
  - (a) threats, violence, intimidation, assault, harassment;
  - (b) the possession, use or distribution of firearms, weapons and explosives, beyond the extent allowed by the law of all applicable jurisdictions;
  - (c) the possession of illegal drugs or the sale, distribution or manufacture of illegal drugs or alcohol or the possession thereof for such purposes; or the presence in the body of illegal drugs or intoxicating levels of alcohol or other intoxicants;
  - (d) the destruction or pollution of the Corporation's property or neighbouring property.
- 20. If evidence supports a reasonable suspicion of the use, possession or distribution of prohibited items, the Corporation reserves the right to conduct searches on the Corporation's premises and in property belonging to the Corporation.

# **Discrimination and Harassment**

21. The Corporation is committed to a healthy, harassment-free work environment for all Applicable Persons. Workplace harassment will not be tolerated. Harassment occurs when an employee is subjected to unwelcome verbal or physical conduct because of race, religious beliefs, colour, place of origin, gender, mental or physical disability, ancestry, marital status, family status or source of income. Human rights laws prohibit harassment in the workplace. Unwanted sexual advances, unwanted requests for sexual favors, and other unwanted verbal or physical conduct of a sexual nature constitute sexual harassment when:

- (a) submission to such conduct is made either explicitly or implicitly a term of, or condition of, an individual's employment; or
- (b) submission to, or rejection of, such conduct by an individual affects that individual's employment.
- 22. Applicable Persons who discover workplace discrimination or harassment are required to report such activity to the human resources department or to the Chair of the Corporate Governance and Compensation Committee.
- 23. The Corporation prohibits retaliation in any form against individuals who advise of discrimination or harassment, or who file a complaint, testify, assist or participate in any investigation by the Corporation or any government agency.

# **Gifts and Entertainment**

- 24. Applicable Persons may give and receive reasonable gifts and participate as hosts and guests in entertainment provided:
  - (a) there is no requirement or appearance of impropriety or obligation; and
  - (b) the gift or entertainment does not violate the law, standards of business conduct or this Code.
- 25. Applicable Persons may not make payments, provide gifts or entertainment for the purpose of influencing any government or regulatory personnel having jurisdiction or influence over the business of the Corporation. Strict rules apply when we do business with governmental agencies and officials. Because of the sensitive nature of these relationships, an Applicable Person must talk with his or her supervisor before offering or making any gifts to governmental employees.

#### Fair Dealing

- 26. Applicable Persons are required to deal honestly and fairly with the Corporation's customers, suppliers, competitors and other third parties, including governmental agencies, and to that end shall not:
  - make false or misleading statements to customers, suppliers or other third parties or about competitors;
  - (b) solicit or accept from any person that does business with the Corporation, or offer to extend to any such person, cash of any amount, gifts, gratuities, meals or entertainment that could influence or give the appearance of influencing the Corporation's business relationship;
  - (c) solicit or accept a fee, commission or other compensation for referring customers to third-party vendors; or
  - (d) otherwise take unfair advantage of customers, suppliers or third parties through manipulation, concealment, abuse of confidential information or any other unfair practice.

# **Contractors and Suppliers**

- 27. The Corporation requires its Applicable Persons to evaluate contractors' and suppliers' products and services on the basis of its quality, reliability, service, price and delivery and prohibits purchases to be made on the basis of personal relationships or the opportunity for personal or financial gain.
- 28. Applicable Persons must respect the terms of supplier and contractor contracts and safeguard confidential information received from suppliers and contractors.

### Competitors

29. Information regarding competitors must be obtained legally and Applicable Persons are prohibited from obtaining competitor information through illegal means including information acquired during a prior employment relationship or through breaching the terms of confidentiality of information.

# **Communications**

- 30. Individuals who are not designated as spokespersons by the Corporate Governance and Compensation Committee, or otherwise authorized by the Board or executive officers to represent the Corporation, are required to decline to respond when contacted by other companies, government agencies, members of the media or individuals regarding the business of the Corporation (except when dealing with the ordinary course of business) and are required to report such requests for information, and any subpoena to testify, directly to the Corporate Governance and Compensation Committee.
- 31. Applicable Persons who are designated as spokespersons by the Corporate Governance and Compensation Committee, or otherwise authorized by the Board or executive officers to represent the Corporation are required to ensure that all information they provide is truthful and accurate and must ensure that their oral and written comments are not intended to mislead.
- 32. Applicable Persons are required to abide by the Corporation's Communications Policy, particularly with respect to external communications, confidentiality obligations, trading restrictions and blackout periods.

#### Monitoring

33. The Corporate Governance and Compensation Committee, on behalf of the Board, monitors compliance with the Code and may require Applicable Persons to acknowledge their agreement that they have read, understood and will comply with the Code at the time of the commencement of employment and at any other time at the discretion of the Board as implemented by management.

# **Violations and How to Report a Concern**

34. Violations of the Corporation's Code or applicable laws, rules and regulations can result in serious damage to the Corporation, its reputation and the reputations of its Applicable Persons. Accordingly, if an Applicable Person has knowledge of any possible violation of the Code or any possible breach of applicable laws, rules or regulations or any possible wrongdoing or questionable practices regarding accounting or auditing matters or internal accounting controls

- (collectively called an "**Alleged Wrongdoing**"), that Applicable Person is encouraged to report such in accordance with the provisions of this Code.
- 35. The report should be made to the Applicable Person's immediate supervisor, if appropriate. If the Applicable Person is of the view that it would be more appropriate under the circumstances to take the Alleged Wrongdoing to higher levels, due to either the nature of the Alleged Wrongdoing or, if earlier reports through normal channels have not been acted upon, then that Applicable Person has the right to directly contact:
  - (a) the Chairman of the Audit Committee through the Whistleblower Hotline to report an Alleged Wrongdoing that relates to any theft, fraud, questionable accounting (including internal accounting controls) or auditing matters or any other financial matters; or
  - (b) the CEO of the Corporation to report an Alleged Wrongdoing that relates to any matter other than those financial matters described above.
- 36. Complaints will be handled on a strictly confidential basis and may be submitted anonymously provided that if the Applicable Person does identify him or herself, disclosure of the person's identity and the confidential information submitted may be disclosed to the extent required to permit a thorough and effective investigation or may be required to be disclosed by law. Unless required by law, the Corporation shall not make, nor shall it tolerate, any effort to ascertain the identity of the Applicable Person making an anonymous report.
- 37. All legitimate complaints will be thoroughly investigated by the appropriate party. Upon confirmation of an Alleged Wrongdoing, the matter will be fully resolved by action as determined by the Board or senior executives, as appropriate.
- 38. To access the Whistleblower Hotline for complaints described above, Applicable Persons can use any of the methods provided to them in the internal information the Corporation has provided to them.

#### Retaliation

- 39. The Corporation and its Applicable Persons shall not retaliate against any Applicable Person who reports, in good faith, an Alleged Wrongdoing or a retaliatory act or who assists in the investigation of the Alleged Wrongdoing. The term "in good faith" means that the reporting Applicable Person should have evidence or reasonable grounds for believing that an Alleged Wrongdoing or retaliatory act has occurred and must act without malicious intent or personal agenda. Reports of Alleged Wrongdoings or retaliatory acts that were not made in good faith will be viewed as a serious disciplinary offence and may be subject to disciplinary action up to and including termination of employment for cause without notice or payment in lieu of notice.
- 40. Applicable Persons are required to cooperate with investigations regarding complaints, including complaints regarding retaliation.

# Consequences

- 41. Individuals may face disciplinary action if they violate the Code or assist others to violate the Code, condone or fail to report violations of the Code or retaliate against any individual who reports a Code violation, including:
  - (a) a warning or written reprimand;

- (b) suspension, demotion or termination of employment;
- (c) required reimbursement of losses or damages; and
- (d) referral for criminal prosecution or civil action.

### **Waivers**

42. Applicable Persons who have breached or whose future conduct or actions may breach this Code must immediately report the failure or anticipated failure to either the Chair of the Corporate Governance and Compensation Committee or through the Whistleblower Hotline. If the reporting contains a request for a waiver of such breach, that request shall be filed with the Chair of the Corporate Governance and Compensation Committee for review and recommendation by that Committee. The Corporate Governance and Compensation Committee shall examine the requested waiver in light of the circumstances related to the breach or anticipated breach and make an appropriate recommendation to the Board of Directors. Only the Board or the CEO (other than to himself) may grant a waiver. The Corporation will promptly disclose waivers of this Code as required by law or stock exchange rules and regulations.

# [Acknowledgement Follows]

Approved by the Board of Directors December 5, 2013
Approved by the Board of Directors February 26, 2015
Approved by the Board of Directors February 25, 2016
Approved by the Board of Directors February 22, 2017
Approved by the Board of Directors February 21, 2018
Approved by the Board of Directors, as amended, October 24, 2018
Approved by the Board of Directors April 24, 2019
Approved by the Board of Directors July 24, 2019
Approved by the Board of Directors October 23, 2019
Amended and Ratified by the Board of Directors May 21, 2020

# **ACKNOWLEDGEMENT**

that non- compliance with	, hereby acknowledge as of y with the above Code of Business Conduct the above Code of Business Conduct and I termination of my employment for just caus	t and Ethics I Ethics can resu	also understand ult in disciplinary
	(Signature of App	licable Person	)